



Finance Excellence – The Future Way of Accounting

Accounting Summit 2024

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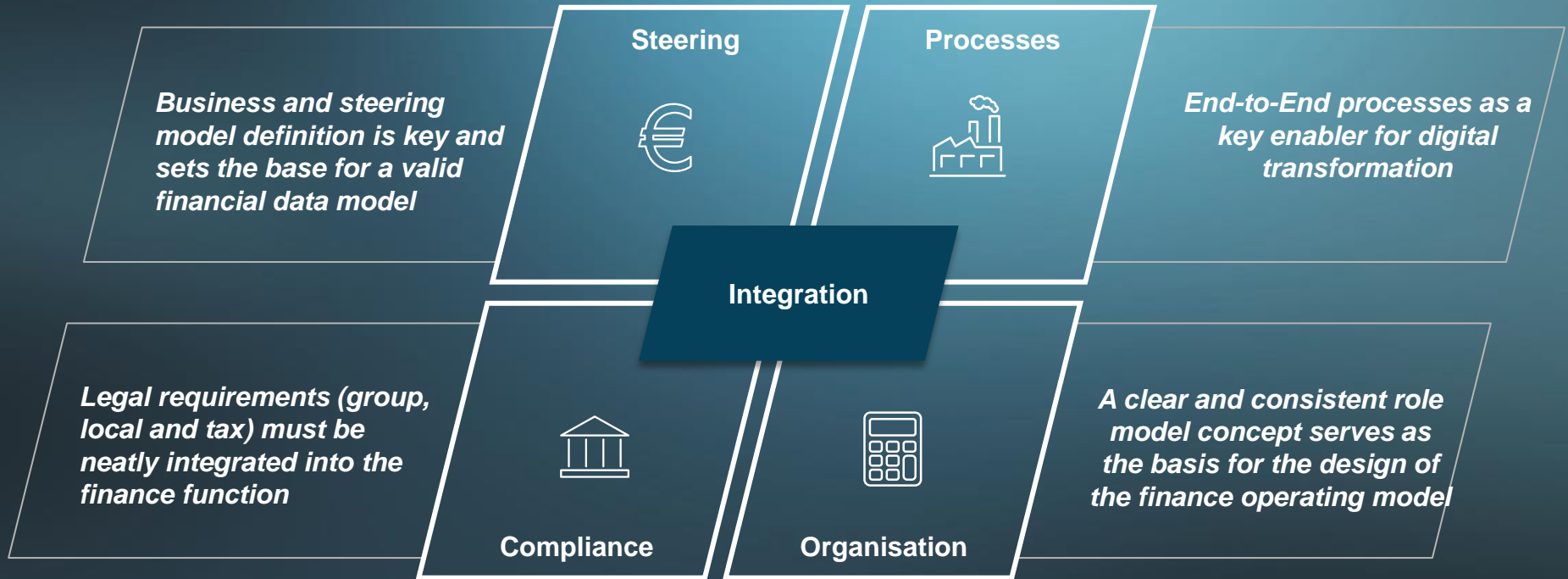
The Future of Accounting involves digital technologies and innovative practices...

“The future way of accounting” refers to the anticipated advancements and transformations in the field of accounting, driven by the integration of digital technologies and innovative practices”

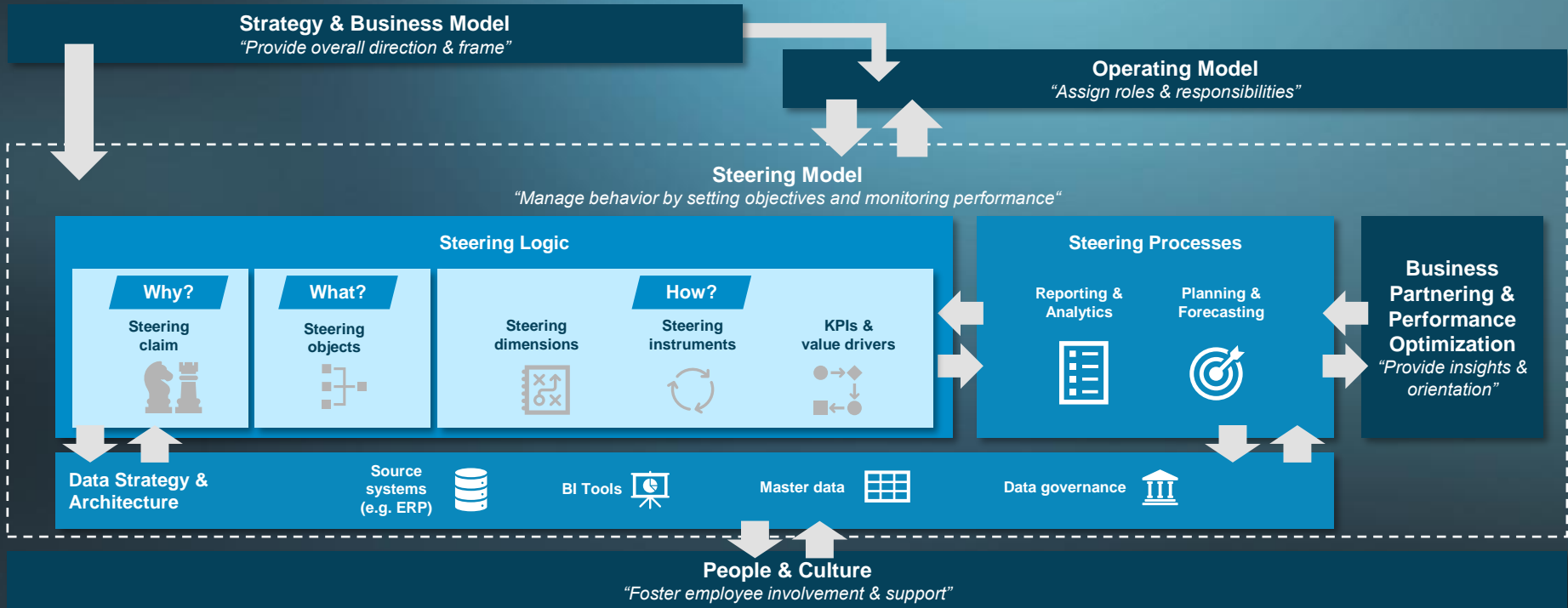
Source: ChatGPT



...however, the Future of Accounting is more than just leveraging digital technologies, it is about integration







Thesis 1 - Business and steering model definition is key and sets the base for a valid financial data model



Thesis 2 - End-to-End processes as a key enabler for digital transformation

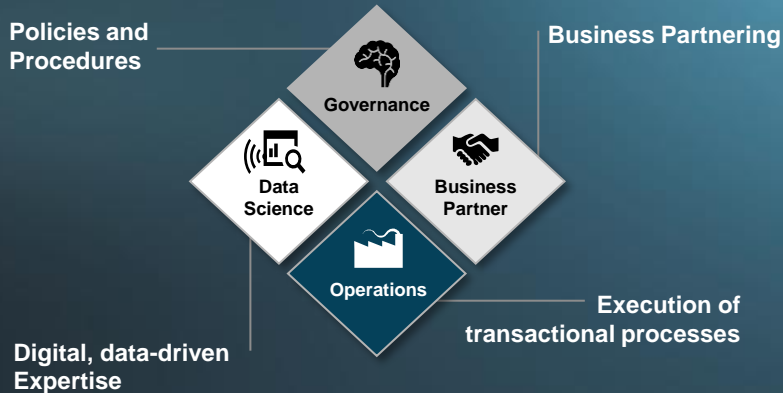
End to End Process Model (Level 1)

Steering Approach		 Management and Legal View	 Customer and Market	 Product View	 Functional Steering	 Business and Risk Management	
Support Processes	Record to Report	General Ledger Accounting	Tax	Treasury	Intercompany	Overhead Cost Mgmt.	Product Costing
		Profitability Analysis	Legal and Mgmt. Reporting	Consolidation			
	Plan to Report	Business Modelling	RFF	Monthly Follow Up	Reporting & Analytics	Long Term Planning	
Core Processes	Source to Pay	Strategic Sourcing	Supplier Management	Operational Procurement	Accounts Payables		
	Order to Cash	Contact Management (CRM)	Tender & Offer Management	Contract Management	Customer Order Processing	Distribution & Delivery	Accounts Receivables
	Invest to Scrap	Investment Controlling	Asset Accounting				
	Plan to Produce	Material / Product & Product. Master Data	Supply Chain Planning/ S&OP	Production and Supply Planning	Subcontracting / External Processing	Production Execution	
	Inbound to Outbound	Inbound Warehousing / Logistics	Outbound Warehousing / Logistics	Internal Logistics and Warehousing			
	Quality Management & Assurance	Quality Management	Quality Assurance	Complaint Management			
	Maintenance & Asset Management	Maintenance Strategy	Maintenance & Repair				
	Idea to Market	Project Portfolio Management	Pipeline and Resource Management	Project Execution	Manage R&D Competencies	Review and improve Processes	
	Hire to Retire	Plan Workforce	Source and Deploy	Develop and Learn	Perform and Reward	Sperate and Offboard	Manage HR Data and Information
Governance		Master Data Governance	Business Partner				

Thesis 3 - A clear and consistent role model concept serves as the basis for the design of the finance operating model

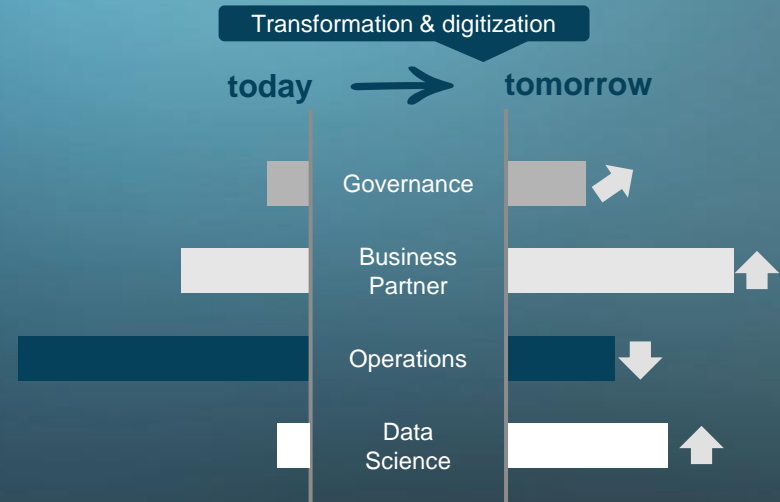
Design new Finance organization

Finance organization role model



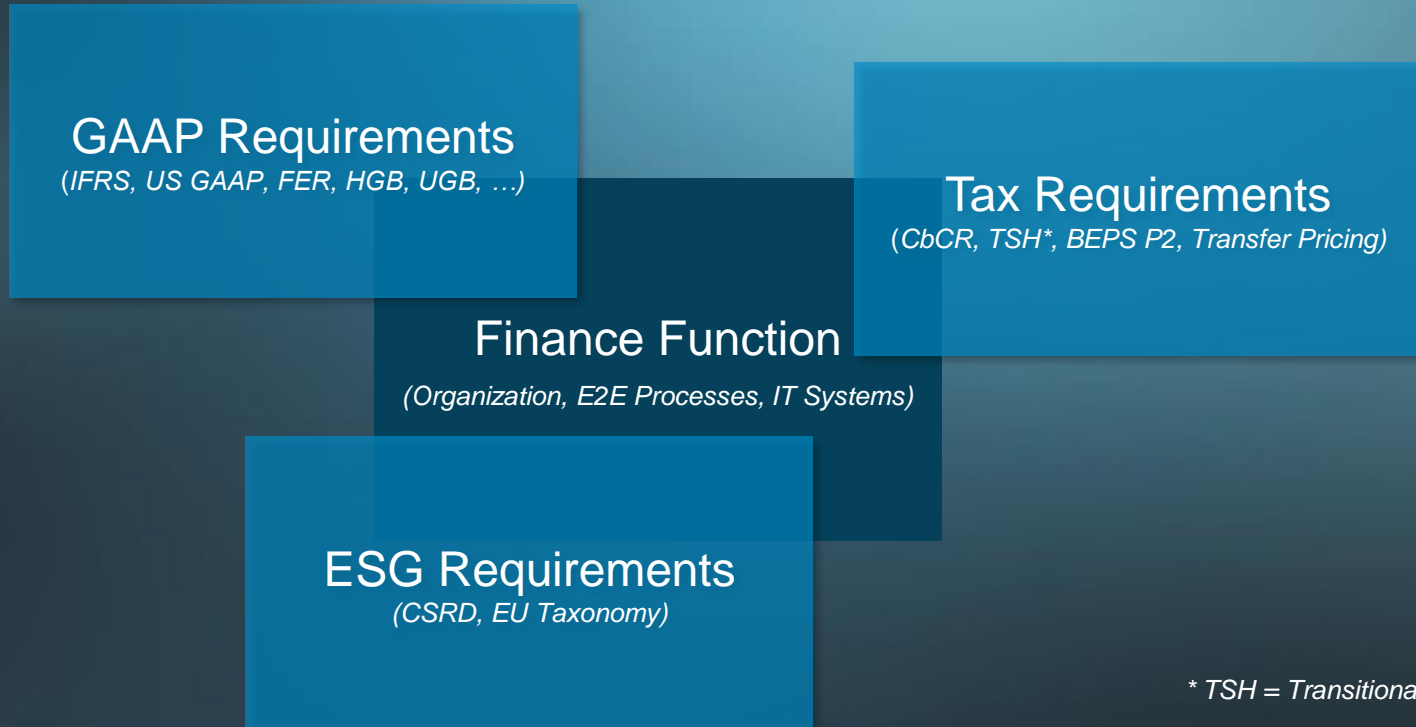
A clearly defined role model enables the introduction of a **role-based finance** organization by taking **role-specific activities** into account when allocating tasks within the financial sector.

Resource allocation and role perception



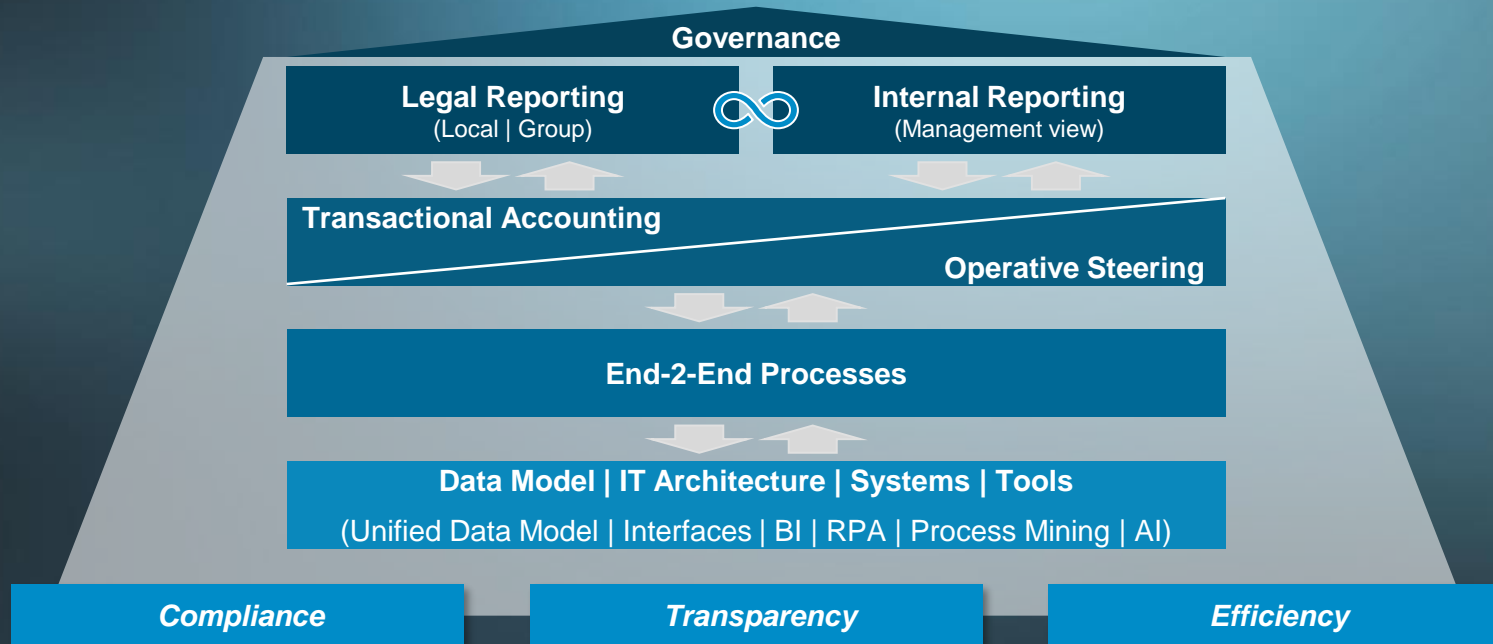
Strengthening the governance role contributes to increased process compliance and quality. The **expansion of the business partner role** leads to better decision support of management.

Thesis 4 - Legal requirements (group, local and tax) must be neatly integrated into the financial functions



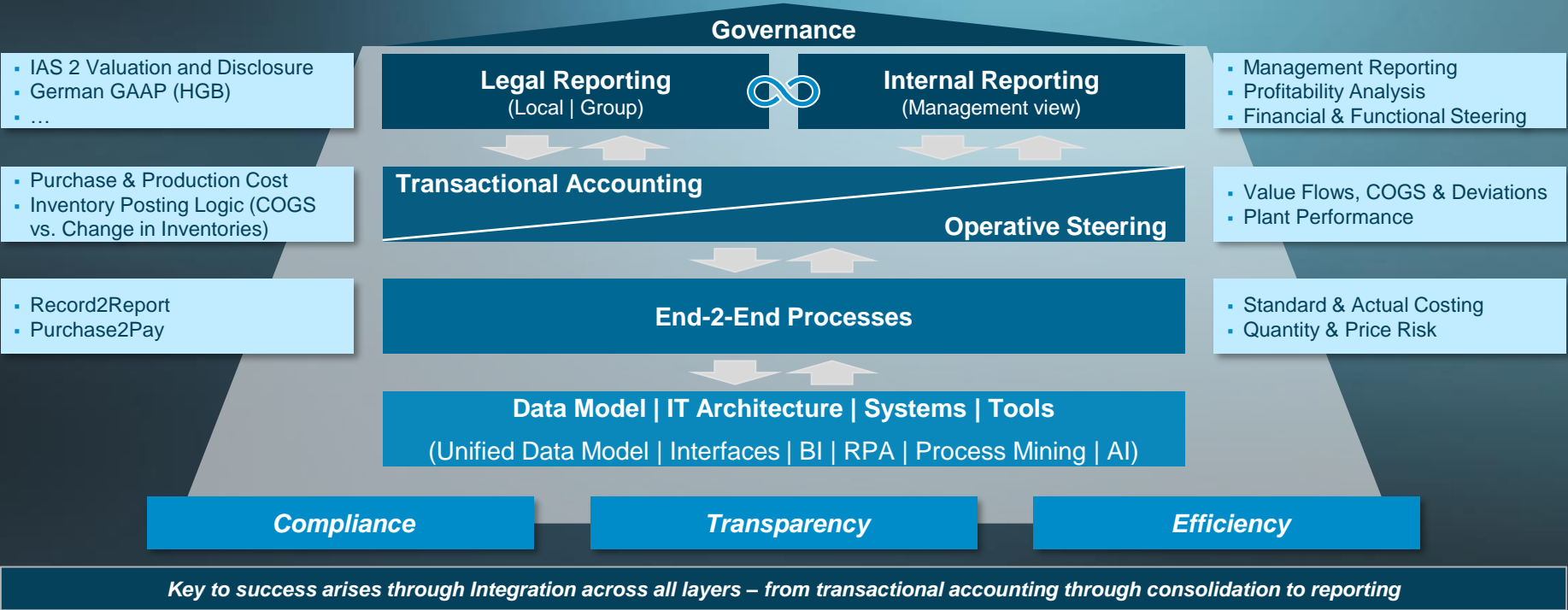
* TSH = Transitional Safe Harbor

Conclusion - An integrated finance function forms the basis - Technology thereby acting as an enabler



Key to success arises through integration across all layers – from transactional accounting through consolidation to reporting

Example: Inventory Accounting



The Future of Accounting in our view...

“...is the integration of the key elements Steering Model, E2E Process Design, Organization and Compliance, supported by digital technologies and innovative practices”



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